

## Non-Consolidated Balance Sheet

(¥Million)

Fiscal Year	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>&lt;Assets&gt;</b>										
<b>Current Assets</b>										
Cash & Deposits	596	13	158	12	26	1,788	32	9	82	48
Trade Notes & Accounts Receivable	-	-	-	-	-	-	-	-	-	-
Marketable Securities	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-
Deferred tax assets-current	-	-	-	-	-	-	-	-	-	-
Others	3,300	3,267	3,609	4,698	4,591	4,476	7,625	15,057	10,826	9,477
Less : Allowance for Doubtful Accounts	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>3,897</b>	<b>3,280</b>	<b>3,768</b>	<b>4,710</b>	<b>4,617</b>	<b>6,264</b>	<b>7,657</b>	<b>15,066</b>	<b>10,908</b>	<b>9,526</b>
<b>Fixed Assets</b>										
Tangible Fixed Assets	6,301	5,999	5,806	5,653	5,466	5,339	5,242	5,147	5,068	5,024
Intangible Fixed Assets	542	474	370	310	179	369	4,897	4,681	4,405	4,159
Investments & Others Assets	25,872	26,354	24,659	24,583	23,925	24,420	23,846	24,485	28,626	28,097
Deferred tax assets-non current	-	-	-	-	96	55	218	-	-	-
Less : Allowance for Doubtful Accounts	▲ 1	▲ 1	▲ 0	▲ 0	▲ 0	▲ 0	▲ 1	-	-	-
Less : Allowance for Loss on Investments	-	-	-	-	-	-	-	-	-	-
<b>Total Fixed Assets</b>	<b>32,715</b>	<b>32,827</b>	<b>30,835</b>	<b>30,546</b>	<b>29,667</b>	<b>30,186</b>	<b>34,203</b>	<b>34,314</b>	<b>38,099</b>	<b>37,282</b>
Deferred Assets	-	-	-	-	-	-	-	-	-	-
<b>Total Assets</b>	<b>36,612</b>	<b>36,108</b>	<b>34,603</b>	<b>35,257</b>	<b>34,285</b>	<b>36,450</b>	<b>41,861</b>	<b>49,381</b>	<b>49,008</b>	<b>46,808</b>
<b>&lt;Liabilities&gt;</b>										
<b>Current Liabilities</b>										
Trade Notes & Accounts Payable	-	-	-	-	-	-	-	-	-	-
Short-Term Debt	6,021	6,200	5,720	7,700	6,380	4,708	12,216	19,287	18,269	13,569
Current portion of bonds with subscription rights to shares	-	-	-	-	-	-	-	-	-	-
Convertible Bond Due within One Year	-	-	-	-	-	-	-	-	-	-
Lease Obligations	-	-	-	-	-	-	-	-	-	-
Accrued Income Taxes	17	25	45	17	54	4	18	24	17	24
Allowance for Directors' Bonuses	76	71	87	81	17	96	96	-	95	80
Others	42	79	30	56	234	163	1,241	184	159	75
<b>Total Current Liabilities</b>	<b>6,158</b>	<b>6,377</b>	<b>5,883</b>	<b>7,856</b>	<b>6,686</b>	<b>4,973</b>	<b>13,573</b>	<b>19,498</b>	<b>18,544</b>	<b>13,749</b>
<b>Long-Term Liabilities</b>										
BondsWithSubscriptionRightsToSharesNCL	-	-	-	-	-	-	-	-	-	-
Convertible Bond	-	-	-	-	-	-	-	-	-	-
Long-Term Debt over One Year	3,325	1,225	1,525	1,200	1,200	6,200	5,000	6,200	6,200	8,700
Lease Obligations	-	-	-	-	-	-	-	-	-	-
Allowance for Employee Retirement Benefits	-	-	-	-	-	-	-	-	-	-
Allowance for Operating Loss of Subsidiaries	-	-	-	-	-	-	-	-	-	-
Allowance for Director and Corporate Auditor Retirement Benefits	382	402	444	483	-	-	-	-	-	-
Deposits on Contract	-	-	-	-	-	-	-	-	-	-
Deferred tax liabilities-non current	-	-	-	-	-	-	-	226	83	92
Asset retirement obligations	48	48	48	48	48	39	39	39	39	39
Others	241	337	192	112	490	488	486	477	477	406
<b>Total Long-Term Liabilities</b>	<b>3,997</b>	<b>2,013</b>	<b>2,211</b>	<b>1,844</b>	<b>1,739</b>	<b>6,727</b>	<b>5,526</b>	<b>6,943</b>	<b>6,799</b>	<b>9,238</b>
<b>Total Liabilities</b>	<b>10,156</b>	<b>8,390</b>	<b>8,094</b>	<b>9,701</b>	<b>8,426</b>	<b>11,701</b>	<b>19,099</b>	<b>26,442</b>	<b>25,344</b>	<b>22,987</b>
<b>&lt;Shareholders' Equity&gt;</b>										
Common stock	-	-	-	-	-	-	-	-	-	-
Capital surplus	-	-	-	-	-	-	-	-	-	-
Legal Reserve	-	-	-	-	-	-	-	-	-	-
Retained Earnings	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	-	-	-	-	-	-	-	-	-	-
Treasury Stock	-	-	-	-	-	-	-	-	-	-
<b>Total Shareholders' Equity</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Liabilities &amp; Shareholders' Equity</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>&lt;Net Assets&gt;</b>										
Common stock	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012
Capital surplus	9,744	9,776	9,776	9,776	9,774	9,769	9,758	9,752	9,748	9,748
Retained Earnings	5,028	6,292	5,917	5,935	6,724	5,687	4,742	4,413	5,542	5,479
Treasury Stock	▲ 62	▲ 26	▲ 422	▲ 1,028	▲ 998	▲ 964	▲ 1,793	▲ 1,760	▲ 1,727	▲ 1,690
Unrealized holding gain (loss) on securities	1,732	1,661	1,223	858	345	187	42	520	86	270
Gain and Loss on Deferred Hedges	-	-	-	-	-	56	-	-	-	-
<b>Total Net Assets</b>	<b>26,455</b>	<b>27,717</b>	<b>26,508</b>	<b>25,555</b>	<b>25,859</b>	<b>24,749</b>	<b>22,762</b>	<b>22,938</b>	<b>23,664</b>	<b>23,820</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>36,612</b>	<b>36,108</b>	<b>34,603</b>	<b>35,257</b>	<b>34,285</b>	<b>36,450</b>	<b>41,861</b>	<b>49,381</b>	<b>49,008</b>	<b>46,808</b>