

## Non-Consolidated Balance Sheet

(¥Million)

Fiscal Year	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>&lt;Assets&gt;</b>										
<b>Current Assets</b>										
Cash & Deposits	2,352	1,806	432	953	440	1,342	596	13	158	12
Trade Notes & Accounts Receivable	10,854	13,358	-	-	-	-	-	-	-	-
Marketable Securities	-	-	-	-	-	-	-	-	-	-
Inventories	2,965	2,738	-	-	-	-	-	-	-	-
Deferred tax assets-current	317	249	22	32	-	-	-	-	-	-
Others	13,592	3,096	5,250	7,663	4,099	3,785	3,300	3,267	3,609	4,698
Less : Allowance for Doubtful Accounts	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>30,081</b>	<b>21,250</b>	<b>5,704</b>	<b>8,648</b>	<b>4,540</b>	<b>5,127</b>	<b>3,897</b>	<b>3,280</b>	<b>3,768</b>	<b>4,710</b>
<b>Fixed Assets</b>										
Tangible Fixed Assets	9,026	8,898	8,203	7,684	7,138	6,731	6,301	5,999	5,806	5,653
Intangible Fixed Assets	209	191	164	129	336	561	542	474	370	310
Investments & Others Assets	11,294	20,799	29,798	28,839	34,891	27,398	25,872	26,354	24,659	24,583
Deferred tax assets-non current	157	302	310	183	182	156	-	-	-	-
Less : Allowance for Doubtful Accounts	▲ 83	▲ 1	▲ 1	▲ 1	▲ 7	▲ 5	▲ 1	▲ 1	▲ 0	▲ 0
Less : Allowance for Loss on Investments	-	-	-	-	-	-	-	-	-	-
<b>Total Fixed Assets</b>	<b>20,606</b>	<b>30,190</b>	<b>38,475</b>	<b>36,835</b>	<b>42,541</b>	<b>34,842</b>	<b>32,715</b>	<b>32,827</b>	<b>30,835</b>	<b>30,546</b>
<b>Deferred Assets</b>										
<b>Total Assets</b>	<b>50,687</b>	<b>51,441</b>	<b>44,180</b>	<b>45,483</b>	<b>47,081</b>	<b>39,970</b>	<b>36,612</b>	<b>36,108</b>	<b>34,603</b>	<b>35,257</b>
<b>&lt;Liabilities&gt;</b>										
<b>Current Liabilities</b>										
Trade Notes & Accounts Payable	6,114	5,641	-	-	-	-	-	-	-	-
Short-Term Debt	15,141	8,002	9,218	12,594	9,448	9,729	6,021	6,200	5,720	7,700
Current portion of bonds with subscription rights to shares	-	-	-	-	-	-	-	-	-	-
Convertible Bond Due within One Year	-	-	-	-	-	-	-	-	-	-
Lease Obligations	6	5	2	2	2	-	-	-	-	-
Accrued Income Taxes	74	430	210	266	9	16	17	25	45	17
Allowance for Directors' Bonuses	66	60	-	8	-	49	76	71	87	81
Others	1,281	1,504	63	179	55	235	42	79	30	56
<b>Total Current Liabilities</b>	<b>22,685</b>	<b>15,645</b>	<b>9,494</b>	<b>13,051</b>	<b>9,516</b>	<b>10,029</b>	<b>6,158</b>	<b>6,377</b>	<b>5,883</b>	<b>7,856</b>
<b>Long-Term Liabilities</b>										
Bonds With Subscription Rights To Shares NCL	-	-	-	-	-	-	-	-	-	-
Convertible Bond	-	-	-	-	-	-	-	-	-	-
Long-Term Debt over One Year	-	7,033	5,842	5,270	11,536	3,725	3,325	1,225	1,525	1,200
Lease Obligations	12	11	12	10	7	-	-	-	-	-
Allowance for Employee Retirement Benefits	633	700	-	-	-	-	-	-	-	-
Allowance for Operating Loss of Subsidiaries	439	439	439	290	5	195	-	-	-	-
Allowance for Director and Corporate Auditor Retirement Benefits	386	399	424	464	369	378	382	402	444	483
Deposits on Contract	1	1	-	-	-	-	-	-	-	-
Asset retirement obligations	44	45	46	46	47	47	48	48	48	48
Others	-	-	-	-	-	-	241	337	192	112
<b>Total Long-Term Liabilities</b>	<b>1,518</b>	<b>8,631</b>	<b>6,764</b>	<b>6,082</b>	<b>11,966</b>	<b>4,346</b>	<b>3,997</b>	<b>2,013</b>	<b>2,211</b>	<b>1,844</b>
<b>Total Liabilities</b>	<b>24,204</b>	<b>24,276</b>	<b>16,259</b>	<b>19,134</b>	<b>21,482</b>	<b>14,376</b>	<b>10,156</b>	<b>8,390</b>	<b>8,094</b>	<b>9,701</b>
<b>&lt;Shareholders' Equity&gt;</b>										
Common stock	-	-	-	-	-	-	-	-	-	-
Capital surplus	-	-	-	-	-	-	-	-	-	-
Legal Reserve	-	-	-	-	-	-	-	-	-	-
Retained Earnings	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	-	-	-	-	-	-	-	-	-	-
Treasury Stock	-	-	-	-	-	-	-	-	-	-
<b>Total Shareholders' Equity</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Liabilities &amp; Shareholders' Equity</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>&lt;Net Assets&gt;</b>										
Common stock	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012
Capital surplus	9,744	9,744	9,744	9,744	9,744	9,744	9,744	9,776	9,776	9,776
Retained Earnings	6,598	7,242	7,713	5,754	4,425	4,907	5,028	6,292	5,917	5,935
Treasury Stock	▲ 61	▲ 61	▲ 61	▲ 62	▲ 62	▲ 62	▲ 62	▲ 26	▲ 422	▲ 1,028
Unrealized holding gain (loss) on securities	188	226	512	899	1,478	991	1,732	1,661	1,223	858
<b>Total Net Assets</b>	<b>26,483</b>	<b>27,164</b>	<b>27,921</b>	<b>26,349</b>	<b>25,598</b>	<b>25,594</b>	<b>26,455</b>	<b>27,717</b>	<b>26,508</b>	<b>25,555</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>50,687</b>	<b>51,441</b>	<b>44,180</b>	<b>45,483</b>	<b>47,081</b>	<b>39,970</b>	<b>36,612</b>	<b>36,108</b>	<b>34,603</b>	<b>35,257</b>