

Consolidated Balance Sheet

(¥Million)

| Fiscal Year  | 1990          | 1991          | 1992          | 1993          | 1994          | 1995          | 1996          | 1997          | 1998          | 1999          | 2000          | 2001          | 2002          | 2003          | 2004          | 2005          | 2006          | 2007          | 2008          | 2009          | 2010          | 2011          | 2012          | 2013          | 2014          | 2015          | 2016          |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>&lt;Assets&gt;</b>  |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| <b>Current Assets</b>  |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Cash & Deposits  | 12,378        | 12,449        | 11,880        | 12,260        | 15,446        | 11,416        | 11,039        | 10,255        | 10,013        | 10,039        | 5,077         | 3,816         | 3,352         | 4,233         | 3,203         | 3,288         | 2,299         | 3,030         | 3,965         | 3,306         | 5,961         | 5,221         | 3,474         | 6,635         | 5,441         | 5,886         | 4,113         |
| Trade Notes & Accounts Receivable                                | 11,748        | 10,599        | 10,206        | 9,308         | 10,145        | 11,341        | 11,610        | 11,634        | 10,397        | 11,250        | 11,732        | 10,116        | 8,445         | 8,299         | 9,837         | 11,302        | 13,432        | 13,124        | 10,174        | 12,463        | 17,113        | 18,650        | 17,542        | 20,133        | 19,855        | 18,993        | 17,931        |
| Marketable Securities  | 2,018         | 1,942         | 1,686         | 1,714         | 2,314         | 2,098         | 2,287         | 2,239         | 2,070         | 2,128         | 99            | -             | -             | 517           | 53            | -             | 111           | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Inventories  | 2,630         | 2,715         | 2,626         | 2,719         | 2,362         | 2,024         | 2,277         | 2,247         | 2,045         | 2,816         | 2,802         | 3,248         | 2,596         | 2,772         | 2,894         | 3,826         | 4,220         | 5,966         | 5,264         | 5,094         | 10,433        | 9,988         | 9,256         | 11,079        | 14,156        | 12,198        | 10,969        |
| Deferred tax assets-current                                      | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 192           | 162           | 161           | 243           | 205           | 215           | 205           | 607           | 633           | 772           | 410           | 356           | 367           | 386           | 492           | 374           | 336           |
| Others   | 574           | 498           | 385           | 540           | 251           | 274           | 187           | 514           | 387           | 616           | 440           | 608           | 558           | 452           | 565           | 704           | 438           | 620           | 428           | 497           | 2,447         | 1,883         | 2,498         | 3,039         | 3,066         | 1,562         | 1,876         |
| Less : Allowance for Doubtful Accounts                           | ▲ 116         | ▲ 87          | ▲ 83          | ▲ 74          | ▲ 81          | ▲ 91          | ▲ 90          | ▲ 460         | ▲ 65          | ▲ 68          | ▲ 48          | ▲ 65          | ▲ 43          | ▲ 21          | ▲ 39          | ▲ 34          | ▲ 45          | ▲ 38          | ▲ 33          | ▲ 49          | ▲ 38          | ▲ 125         | ▲ 122         | ▲ 106         | ▲ 222         | ▲ 80          | ▲ 108         |
| <b>Total Current Assets</b>                                      | <b>29,233</b> | <b>28,117</b> | <b>26,701</b> | <b>26,469</b> | <b>30,438</b> | <b>27,064</b> | <b>27,311</b> | <b>26,430</b> | <b>24,849</b> | <b>26,975</b> | <b>20,196</b> | <b>17,886</b> | <b>15,070</b> | <b>16,497</b> | <b>16,720</b> | <b>19,302</b> | <b>20,662</b> | <b>23,311</b> | <b>20,432</b> | <b>22,084</b> | <b>36,328</b> | <b>35,975</b> | <b>33,015</b> | <b>41,167</b> | <b>42,790</b> | <b>38,934</b> | <b>35,118</b> |
| <b>Fixed Assets</b>  |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Tangible Fixed Assets  | 16,897        | 17,295        | 18,459        | 21,077        | 20,487        | 20,056        | 19,956        | 20,007        | 19,539        | 20,963        | 22,351        | 21,688        | 21,274        | 20,518        | 21,074        | 17,191        | 17,431        | 17,850        | 16,982        | 17,250        | 21,231        | 21,547        | 22,498        | 23,047        | 23,633        | 23,189        | 22,811        |
| Intangible Fixed Assets  | 29            | 53            | 93            | 82            | 78            | 74            | 130           | 139           | 125           | 133           | 115           | 116           | 117           | 107           | 124           | 293           | 254           | 222           | 923           | 801           | 1,137         | 967           | 882           | 943           | 1,033         | 1,179         | 931           |
| Consolidation Adjust Account                                     | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Investments & Others   | 6,327         | 7,173         | 6,976         | 6,161         | 6,649         | 6,906         | 6,505         | 6,483         | 6,133         | 5,637         | 7,735         | 7,358         | 6,435         | 9,732         | 8,170         | 9,124         | 7,818         | 6,040         | 5,014         | 5,364         | 4,996         | 4,571         | 4,686         | 4,990         | 7,617         | 7,208         | 8,046         |
| Deferred tax assets-non current                                  | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 403           | 1,088         | 1,779         | 468           | 462           | 132           | 79            | 1,364         | 1,490         | 452           | 301           | 382           | 286           | 336           | 203           | 266           | 448           |
| Less : Allowance for Doubtful Accounts                           | ▲ 37          | ▲ 59          | ▲ 186         | ▲ 336         | ▲ 394         | ▲ 405         | ▲ 364         | ▲ 27          | ▲ 21          | ▲ 21          | ▲ 82          | ▲ 85          | ▲ 95          | ▲ 55          | ▲ 57          | ▲ 58          | ▲ 58          | ▲ 93          | ▲ 26          | ▲ 13          | ▲ 13          | ▲ 14          | ▲ 14          | ▲ 14          | ▲ 22          | ▲ 7           | ▲ 3           |
| <b>Total Fixed Assets</b>  | <b>23,217</b> | <b>24,463</b> | <b>25,344</b> | <b>26,985</b> | <b>26,823</b> | <b>26,634</b> | <b>26,228</b> | <b>26,602</b> | <b>25,775</b> | <b>27,118</b> | <b>31,210</b> | <b>30,350</b> | <b>29,515</b> | <b>30,773</b> | <b>30,882</b> | <b>26,684</b> | <b>25,525</b> | <b>25,384</b> | <b>24,385</b> | <b>23,855</b> | <b>27,654</b> | <b>27,453</b> | <b>28,339</b> | <b>29,303</b> | <b>32,465</b> | <b>31,837</b> | <b>32,234</b> |
| Deferred Assets  | 55            | 71            | 35            | -             | 89            | 44            | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Consolidation Adjust Account                                     | 258           | 193           | 528           | 364           | 203           | 102           | 2             | 1             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Foreign Currency Translation Adjustments                         | 97            | -             | -             | 28            | 44            | 58            | 324           | 293           | 566           | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| <b>Total Assets</b>  | <b>52,863</b> | <b>52,845</b> | <b>52,609</b> | <b>53,849</b> | <b>57,599</b> | <b>53,905</b> | <b>53,866</b> | <b>53,327</b> | <b>51,191</b> | <b>54,727</b> | <b>51,406</b> | <b>48,237</b> | <b>44,586</b> | <b>47,271</b> | <b>47,603</b> | <b>45,986</b> | <b>46,188</b> | <b>48,696</b> | <b>44,818</b> | <b>45,939</b> | <b>63,983</b> | <b>63,428</b> | <b>61,355</b> | <b>70,471</b> | <b>75,255</b> | <b>70,772</b> | <b>67,352</b> |
| <b>&lt;Liabilities &amp; Shareholders' Equity&gt;</b>            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| <b>Current Liabilities</b>                                       |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Trade Notes & Accounts Payable                                   | 7,910         | 7,627         | 6,822         | 5,657         | 6,005         | 6,362         | 6,730         | 6,536         | 5,110         | 4,979         | 4,768         | 3,644         | 3,691         | 4,050         | 4,846         | 5,694         | 6,154         | 6,913         | 4,615         | 4,486         | 8,787         | 7,412         | 6,854         | 9,914         | 9,971         | 7,879         | 8,348         |
| Short-Term Debt  | 7,379         | 6,371         | 5,908         | 6,405         | 6,804         | 7,946         | 8,486         | 9,275         | 9,330         | 11,056        | 10,620        | 10,685        | 7,843         | 7,334         | 7,139         | 8,661         | 5,650         | 7,140         | 7,455         | 7,213         | 17,869        | 10,716        | 10,399        | 14,511        | 10,173        | 10,527        | 5,392         |
| Current portion of bonds with subscription rights to shares      | 4,420         | -             | -             | -             | 4,405         | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Convertible Bond Due within One Year                             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 3,769         | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Lease Obligations  | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 36            | 37            | 36            | 50            | 63            | 67            | 85            | 82            | 83            |
| Accrued Income Taxes   | 543           | 73            | 358           | 285           | 460           | 505           | 574           | 585           | 40            | 736           | 49            | 41            | 324           | 679           | 296           | 376           | 551           | 112           | 91            | 101           | 411           | 656           | 483           | 440           | 282           | 463           |               |
| Deferred tax liabilities-current                                 | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 48            | 2             | 53            | 88            | 130           | -             |               |
| Allowance for Directors' Bonuses                                 | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 26            | 30            | -             | 29            | 66            | 8             | -             | 49            |               |
| Others   | 1,846         | 1,297         | 2,058         | 2,769         | 1,210         | 1,385         | 906           | 1,155         | 1,438         | 2,040         | 2,289         | 1,508         | 1,516         | 1,339         | 1,712         | 2,099         | 1,887         | 2,186         | 1,402         | 1,786         | 3,430         | 3,811         | 3,766         | 3,656         | 3,921         | 3,562         | 3,191         |
| <b>Total Current Liabilities</b>                                 | <b>22,103</b> | <b>15,372</b> | <b>15,150</b> | <b>15,121</b> | <b>18,887</b> | <b>16,202</b> | <b>17,149</b> | <b>18,008</b> | <b>15,919</b> | <b>18,811</b> | <b>21,497</b> | <b>15,880</b> | <b>13,376</b> | <b>13,404</b> | <b>13,995</b> | <b>16,831</b> | <b>14,270</b> | <b>16,382</b> | <b>13,601</b> | <b>13,655</b> | <b>30,650</b> | <b>22,710</b> | <b>21,784</b> | <b>28,729</b> | <b>24,723</b> | <b>22,382</b> | <b>17,555</b> |
| <b>Long-Term Liabilities</b>                                     |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| BondsWithSubscriptionRightsToSharesNCL                           | -             | 4,405         | 4,405         | 4,405         | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Convertible Bond   | -             | -             | -             | -             | 5,000         | 5,000         | 5,000         | 4,300         | 4,003         | 3,769         | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Long-Term Debt over One Year                                     | 1,327         | 2,106         | 2,639         | 3,110         | 2,965         | 2,056         | 1,760         | 953           | 1,113         | 1,192         | 1,091         | 4,769         | 4,107         | 3,491         | 3,027         | 132           | 1,945         | 1,525         | 1,393         | 1,143         | 555           | 7,482         | 6,014         | 5,364         | 12,440        | 11,743        | 10,484        |
| Lease Obligations  | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 317           | 328           | 612           | 581           | 651           | 938           | 1,267         | 1,171         | 1,099         |
| Deposits on Contract   | 4,708         | 4,706         | 4,624         | 4,582         | 4,564         | 4,546         | 3,401         | 2,900         | 2,719         | 2,561         | 2,299         | 2,097         | 1,928         | 1,818         | 1,739         | 1,672         | 1,520         | 1,371         | 1,233         | 1,170         | 1,128         | 1,065         | 934           | 848           | 802           | 752           | 741           |
| Deferred tax liabilities-non current                             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 20            | 1             | -             | -             | 361           | 60            | 3             | 19            | 53            | 229           | 434           | 530           | 646           | 567           | 1,105         | 1,939         |
| Allowance for Employee Retirement Benefits                       | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 92            | 89            | 135           | 312           | 165           | 283           | 366           | 429           | 539           | 665           | 772           | 886           | 868           | -             | -             | -             | -             |
| Allowance for Director and Corporate Auditor Retirement Benefits | -             | -             | -             | -             | -             | -             | 286           | 586           | 612           | 644           | 672           | 638           | 664           | 672           | 711           | 737           | 292           | 336           | 370           | 418           | 435           | 463           | 493           | 389           | 398           | 404           |               |
| Asset retirement obligations                                     | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 44            | 45            | 46            | 46            | 47            | 48            |               |
| Net Defined Benefit Liability                                    | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 1,668         | 1,705         | 1,604         | 1,028         |
| Consolidation Adjust Account                                     | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 0             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Negative Goodwill  | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             |
| Others   | 104           | 28            | -             | 34            | -             | -             | 47            | 117           | 34            | 47            | -             | -             | -             | -             | -             | 4             | -             | 118           | 197           | 234           | 258           | 205           | 237           | 268           | 232           | 204           | 238           |
| <b>Total Long-Term Liabilities</b>                               | <b>6,140</b>  | <b>11,246</b> | <b>11,669</b> | <b>12,132</b> | <b>12,530</b> | <b>11,603</b> | <b>10,208</b> | <b>8,557</b>  | <b>8,458</b>  | <b>8,183</b>  | <b>4,127</b>  | <b>7,649</b>  | <b>6,811</b>  | <b>6,287</b>  | <b>5,605</b>  | <b>3,166</b>  | <b>4,632</b>  | <b>3,739</b>  | <b>4,037</b>  | <b>3,967</b>  | <b>4,019</b>  | <b>11,136</b> | <b>9,747</b>  | <b>10,275</b> | <b>17,453</b> | <b>17,027</b> | <b>15,984</b> |
| <b>Total Liabilities</b>   | <b>28,244</b> | <b>26,621</b> | <b>26,821</b> | <b>27,253</b> | <b>31,418</b> | <b>27,805</b> | <b>27,358</b> | <b>26,566</b> | <b>24,377</b> | <b>26,995</b> | <b>25,624</b> | <b>23,529</b> | <b>20,188</b> | <b>19,691</b> | <b>19,601</b> | <b>19,997</b> | <b>18,902</b> | <b>20,122</b> | <b>17,638</b> |               |               |               |               |               |               |               |               |