

# Consolidated Balance Sheet

合并资产负债表

(¥Million/百万円)

Fiscal Year	年度	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
<b>&lt;Assets&gt;</b>											
<b>Current Assets</b>											
Cash & Deposits	货币资金	5,441	5,886	4,113	3,711	3,352	4,006	3,478	5,366	6,300	6,851
Trade Notes & Accounts Receivable	应收票据·应收账款	19,855	18,993	17,931	20,254	21,524	17,574	17,463	20,147	22,313	21,846
Marketable Securities	有价証券	-	-	-	-	-	-	635	1,264	-	-
Inventories	存货	14,156	12,198	10,969	11,541	11,557	12,937	12,046	15,378	18,927	23,173
Deferred tax assets-current	递延所得税资产(流动)	-	-	-	-	-	-	-	-	-	-
Others	其他流动资产	3,066	1,562	1,876	2,130	1,818	2,054	2,017	2,186	2,353	1,860
Less : Allowance for Doubtful Accounts	坏账准备	▲ 222	▲ 80	▲ 108	▲ 121	▲ 101	▲ 91	▲ 75	▲ 105	▲ 103	▲ 143
<b>Total Current Assets</b>	<b>流动资产合计</b>	<b>42,298</b>	<b>38,560</b>	<b>34,782</b>	<b>37,515</b>	<b>38,151</b>	<b>36,482</b>	<b>35,567</b>	<b>44,237</b>	<b>49,791</b>	<b>53,588</b>
<b>Fixed Assets</b>											
Tangible Fixed Assets	固定资产	23,633	23,189	22,811	22,068	22,037	23,115	22,450	23,401	27,118	28,498
Intangible Fixed Assets	无形资产	1,033	1,179	931	942	788	739	558	712	5,227	4,985
Consolidation Adjust Account	合并差价	-	-	-	-	-	-	-	-	-	-
Investments & Others	投资等	7,616	7,208	8,046	8,651	10,482	9,732	9,573	9,596	9,656	10,692
Deferred tax assets-non current	递延所得税资产(固定)	559	629	566	463	1,414	1,328	1,243	968	658	616
Assets for retirement benefits	退休金关系资产	-	-	-	-	-	-	-	-	-	213
Less : Allowance for Doubtful Accounts	坏账准备	▲ 22	▲ 7	▲ 3	▲ 3	▲ 2	▲ 2	▲ 2	▲ 12	▲ 13	▲ 11
<b>Total Fixed Assets</b>	<b>非流动资产合计</b>	<b>32,820</b>	<b>32,200</b>	<b>32,352</b>	<b>32,122</b>	<b>34,718</b>	<b>34,912</b>	<b>33,822</b>	<b>34,667</b>	<b>42,647</b>	<b>44,995</b>
Deferred Assets	递延资产	-	-	-	-	-	-	-	-	-	-
Consolidation Adjust Account	合并调整差价	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustments	外币报表折算差额	-	-	-	-	-	-	-	-	-	-
<b>Total Assets</b>	<b>资产合计</b>	<b>75,118</b>	<b>70,761</b>	<b>67,134</b>	<b>69,637</b>	<b>72,870</b>	<b>71,395</b>	<b>69,390</b>	<b>78,905</b>	<b>92,439</b>	<b>98,583</b>
<b>&lt;Liabilities &amp; Shareholders' Equity&gt;</b>											
<b>Current Liabilities</b>											
Trade Notes & Accounts Payable	应付票据·应付账款	9,971	7,879	8,348	8,833	9,019	8,863	8,081	10,585	10,292	10,725
Short-Term Debt	短期借款	10,173	10,527	5,392	13,527	15,037	13,712	9,060	8,037	25,449	31,247
Current portion of bonds with subscription rights to shares	一年内偿还带认股权债券	-	-	-	-	-	-	-	-	-	-
Convertible Bond Due within One Year	一年内到期可转换公司债	-	-	-	-	-	-	-	-	-	-
Lease Obligations	租赁债务	85	82	83	74	73	72	71	46	412	401
Accrued Income Taxes	应交税费	440	282	463	428	674	494	309	375	255	340
Deferred tax liabilities-current	递延所得税负债	-	-	-	-	-	-	-	-	-	-
Allowance for Directors' Bonuses	董事奖金准备金	-	49	76	71	87	81	17	96	96	-
Others	其他流动负债	3,921	3,562	3,191	3,301	3,636	3,344	3,362	4,007	5,151	4,973
<b>Total Current Liabilities</b>	<b>流动负债合计</b>	<b>24,593</b>	<b>22,382</b>	<b>17,555</b>	<b>26,236</b>	<b>28,528</b>	<b>26,567</b>	<b>20,902</b>	<b>23,149</b>	<b>41,656</b>	<b>47,690</b>
<b>Long-Term Liabilities</b>											
Bonds With Subscription Rights To Shares NCL	带认股权债券	-	-	-	-	-	-	-	-	-	-
Convertible Bond	可转换债券	-	-	-	-	-	-	-	-	-	-
Long-Term Debt over One Year	长期借款	12,440	11,743	10,484	2,357	2,393	3,251	7,727	12,661	6,185	6,200
Lease Obligations	租赁债务	1,267	1,171	1,099	1,039	952	870	819	758	1,620	1,521
Deposits on Contract	存入保证金	802	752	741	736	684	582	555	528	500	489
Deferred tax liabilities-non current	递延所得税负债(固定)	561	1,094	1,721	1,464	844	625	809	859	1,020	1,141
Allowance for Employee Retirement Benefits	退休准备金	-	-	-	-	-	-	-	-	-	-
Allowance for Director and Corporate Auditor Retirement Benefits	董事退职报酬准备金	389	398	404	404	447	487	4	4	14	16
Asset retirement obligations	资产报废债务	47	47	48	48	48	48	48	39	39	39
Liability for retirement benefits	退休金关系负债	1,705	1,604	1,028	1,004	954	996	392	242	89	119
Consolidation Adjust Account	合并差价	-	-	-	-	-	-	-	-	-	-
Negative Goodwill	负商誉	-	-	-	-	-	-	-	-	-	-
Others	其他非流动负债	232	204	238	247	206	219	688	556	491	484
<b>Total Long-Term Liabilities</b>	<b>非流动负债合计</b>	<b>17,446</b>	<b>17,016</b>	<b>15,766</b>	<b>7,302</b>	<b>6,530</b>	<b>7,081</b>	<b>11,045</b>	<b>15,650</b>	<b>9,961</b>	<b>10,012</b>
<b>Total Liabilities</b>	<b>负债合计</b>	<b>42,039</b>	<b>39,399</b>	<b>33,321</b>	<b>33,539</b>	<b>35,059</b>	<b>33,649</b>	<b>31,948</b>	<b>38,800</b>	<b>51,618</b>	<b>57,702</b>
Minority Shareholders' Interests	少数股东权益	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustment	外币报表折算差额	-	-	-	-	-	-	-	-	-	-
<b>&lt;Shareholders' Equity&gt;</b>											
Common stock	股本	-	-	-	-	-	-	-	-	-	-
Capital surplus	资本公积	-	-	-	-	-	-	-	-	-	-
Legal Reserve	盈余公积	-	-	-	-	-	-	-	-	-	-
Retained Earnings	未分配利润	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	其他有价証券评估差额	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustment	外币报表折算差额	-	-	-	-	-	-	-	-	-	-
Treasury Stock	库存股	-	-	-	-	-	-	-	-	-	-
<b>Total Shareholders' Equity</b>	<b>股东权益合计</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Liabilities &amp; Minority Shareholders' Interests &amp; Shareholders' Equity</b>	<b>负债及股东权益总计</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>&lt;Net Assets&gt;</b>											
Common stock	股本	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012
Capital surplus	资本公积	9,744	9,744	9,743	9,767	9,767	9,767	9,765	9,759	9,748	9,743
Retained Earnings	未分配利润	8,474	9,334	11,366	13,573	16,949	18,200	18,337	19,128	19,015	16,836
Treasury Stock	库存股	▲ 62	▲ 62	▲ 62	▲ 26	▲ 422	▲ 1,028	▲ 998	▲ 964	▲ 1,793	▲ 1,760
<b>Total Shareholders' Equity</b>	<b>股东权益合计</b>	<b>28,169</b>	<b>29,029</b>	<b>31,060</b>	<b>33,327</b>	<b>36,308</b>	<b>36,953</b>	<b>37,117</b>	<b>37,936</b>	<b>36,983</b>	<b>34,832</b>
Accumulated Other Comprehensive Income	其他全面收益累计额	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	其他有价証券评估差额	1,497	1,002	1,735	1,679	1,234	871	355	191	51	546
Gain and Loss on Deferred Hedges	递延套期保值损益	-	-	-	-	-	-	-	56	-	-
Foreign Currency Translation Adjustment	外币报表折算差额	2,034	▲ 319	▲ 971	▲ 1,109	▲ 2,019	▲ 2,439	▲ 2,720	▲ 1,287	150	1,892
Remeasurements Of Defined Benefit Plans Net Of Tax	退休金关系负债调整净额	▲ 642	▲ 477	▲ 175	▲ 173	▲ 166	▲ 250	▲ 186	▲ 156	▲ 83	▲ 54
<b>Total Accumulated Other Comprehensive Income</b>	<b>有价証券评估差额合计</b>	<b>2,889</b>	<b>205</b>	<b>587</b>	<b>395</b>	<b>▲ 951</b>	<b>▲ 1,818</b>	<b>▲ 2,551</b>	<b>▲ 1,195</b>	<b>118</b>	<b>2,385</b>
Minority Shareholders' Interests	少数股东权益	2,019	2,127	2,164	2,374	2,454	2,610	2,875	3,363	3,717	3,663
<b>Total Net Assets</b>	<b>净资产合计</b>	<b>33,079</b>	<b>31,362</b>	<b>33,813</b>	<b>36,097</b>	<b>37,811</b>	<b>37,745</b>	<b>37,441</b>	<b>40,104</b>	<b>40,820</b>	<b>40,881</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>负债及净资产总计</b>	<b>75,118</b>	<b>70,761</b>	<b>67,134</b>	<b>69,637</b>	<b>72,870</b>	<b>71,395</b>	<b>69,390</b>	<b>78,905</b>	<b>92,439</b>	<b>98,583</b>

# Consolidated Statement of Income

合并损益表

(¥Million/百万円)

Fiscal Year	年度	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Net Sales	营业收入	82,691	80,977	71,384	73,310	78,589	71,799	62,850	76,093	94,510	92,330
Cost of Sales	营业成本	68,046	64,209	54,082	55,769	59,461	53,842	47,888	58,115	75,300	74,408
Gross Profit	毛利	14,645	16,767	17,302	17,541	19,127	17,956	14,962	17,977	19,210	17,921
Selling, General & Administrative Expenses	销售管理费用	13,672	14,330	13,326	13,530	14,460	14,203	13,385	14,726	17,504	18,133
Operating Income	营业利润	972	2,437	3,975	4,010	4,667	3,752	1,576	3,250	1,706	▲ 211
<Non-Operating Income>	<营业外收入>										
Interest & Dividend Income	利息·股息收入	96	120	150	246	263	147	105	124	193	307
Equity in Earnings of Affiliates	对联营公司的投资收益	44	39	34	38	-	-	-	292	1,042	190
Others	其他	355	1,092	337	362	445	223	221	283	261	566
Total Non-Operating Income	营业外收入合计	496	1,252	523	648	708	371	326	700	1,497	1,066
<Non-Operating Expenses>	<营业外支出>										
Interest Expenses	利息·折价支出	348	352	306	266	275	291	261	272	424	579
Equity in Loss of Affiliates	对联营公司的投资损失	-	-	-	-	12	40	110	-	-	-
Others	其他	872	112	260	383	269	202	438	244	237	549
Total Non-Operating Expenses	营业外费用合计	1,221	464	566	650	557	534	809	517	662	1,130
Ordinary Income	经常利润	248	3,225	3,931	4,008	4,818	3,589	1,093	3,433	2,541	▲ 275
Extraordinary Income	特别收入	19	-	45	594	-	-	1,565	-	379	193
Extraordinary Expenses	特别支出	654	293	207	647	334	76	342	439	598	169
Net Income before Adjustment on Tax etc.	利润总额	▲ 386	2,931	3,769	3,954	4,483	3,513	2,316	2,994	2,323	▲ 251
Corporate Income Tax etc.	所得税及居民税	-	-	-	-	-	-	-	-	-	-
Corporate Income Tax etc.	所得税、居民税及事业税	786	853	782	1,167	1,201	838	606	634	402	680
Adjustment on Income Tax etc.	所得税费用	▲ 308	569	303	▲ 200	▲ 1,239	49	210	247	636	▲ 40
Refund of Income Taxes for Prior periods	前年度所得税等冲回额	-	-	-	-	-	-	-	-	-	-
Net Income before Minority Interests	少数股东权益调整前净利润	▲ 864	1,508	2,683	2,987	4,522	2,625	1,499	2,112	1,284	▲ 891
Minority Shareholders' Interests	少数股东权益	160	286	261	261	391	408	408	366	398	270
Amortization of Goodwill Arising on Consolidation	合并差价本期摊销额	-	-	-	-	-	-	-	-	-	-
Equity in Earnings of Affiliates	对联营公司的投资收益	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustment	外币报表折算差额	-	-	-	-	-	-	-	-	-	-
Net Income	净利润	▲ 1,025	1,222	2,421	2,725	4,131	2,217	1,091	1,746	885	▲ 1,161
Consolidated Company	合并公司数	36	36	35	35	34	34	34	34	35	35
Additions to Property, Plant & Equipment (¥Million)	设备投资额(百万日元)	2,508	2,972	2,028	1,841	2,807	3,683	2,283	2,928	8,365	3,331
Depreciation and Amortization (¥Million)	折旧额(百万日元)	2,339	2,126	2,037	1,948	2,031	2,258	2,353	2,175	2,469	2,729
Employees(Person)	员工人数(人)	1,464	1,464	1,462	1,467	1,458	1,466	1,427	1,523	1,710	1,734
Net Income per Share (¥)	本期每股收益(¥)	▲ 39.53	47.12	93.31	105.03	159.02	87.67	43.44	69.42	35.76	▲ 47.96
Net Assets per Share (¥)	本期每股净资产(¥)	1,196.97	1,126.65	1,219.68	1,295.79	1,378.35	1,399.48	1,375.27	1,459.97	1,533.01	1,535.78
Return on Equity (%)	自有资本本期收益率(%)	-	4.06	7.95	8.34	11.96	6.29	3.13	4.90	2.40	▲ 3.13
Shareholders' Equity Ratio (%)	自有资本比率(%)	41.27	41.31	47.14	48.43	48.52	49.21	49.81	46.56	40.14	37.75
Cash Dividends per Share (¥)	每股股息(¥)	14	14	17	23	36	38	38	38	42	42
Pay-out Ratio (%)	股息支付率(%)	-	29.71	18.22	21.90	22.64	43.34	87.48	54.74	117.45	-
Dividend Yield (%)	股息收益率(%)	2.97	2.60	2.17	2.84	3.50	3.38	4.03	4.76	4.79	4.54
Issued Share(Thousand)	发行股份数(千股)	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080
Stock Price	股价(High 最高价)	547	674	835	1,095	1,194	1,366	1,176	991	955	950
"	(Low 最低价)	427	440	458	688	774	737	870	776	746	771
"	(Close 收盘价)	472	538	782	811	1,029	1,123	944	798	877	925

## Non-Consolidated Balance Sheet

个别资产负债表

(¥Million/百万円)

Fiscal Year	年度	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
<b>&lt;Assets&gt;</b>											
<b>流动资产</b>											
<b>Current Assets</b>											
Cash & Deposits	货币资金	440	1,342	596	13	158	12	26	1,788	32	9
Trade Notes & Accounts Receivable	应收票据·应收帐款	-	-	-	-	-	-	-	-	-	-
Marketable Securities	有价证券	-	-	-	-	-	-	-	-	-	-
Inventories	存货	-	-	-	-	-	-	-	-	-	-
Deferred tax assets-current	递延所得税资产(流动)	-	-	-	-	-	-	-	-	-	-
Others	其他流动资产	4,099	3,785	3,300	3,267	3,609	4,698	4,591	4,476	7,625	15,057
Less : Allowance for Doubtful Accounts	坏帐准备	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>流动资产合计</b>	<b>4,540</b>	<b>5,127</b>	<b>3,897</b>	<b>3,280</b>	<b>3,768</b>	<b>4,710</b>	<b>4,617</b>	<b>6,264</b>	<b>7,657</b>	<b>15,066</b>
<b>非流动资产</b>											
<b>Fixed Assets</b>											
Tangible Fixed Assets	固定资产	7,138	6,731	6,301	5,999	5,806	5,653	5,466	5,339	5,242	5,147
Intangible Fixed Assets	无形资产	336	561	542	474	370	310	179	369	4,897	4,681
Investments & Others Assets	投资等	34,891	27,398	25,872	26,354	24,659	24,583	23,925	24,420	23,846	24,485
Deferred tax assets-non current	长期股权投资等	182	156	-	-	-	-	96	55	218	-
Less : Allowance for Doubtful Accounts	坏帐准备	▲ 7	▲ 5	▲ 1	▲ 1	▲ 0	▲ 0	▲ 0	▲ 0	▲ 1	-
Less : Allowance for Loss on Investments	投资评估准备金	-	-	-	-	-	-	-	-	-	-
<b>Total Fixed Assets</b>	<b>非流动资产合计</b>	<b>42,541</b>	<b>34,842</b>	<b>32,715</b>	<b>32,827</b>	<b>30,835</b>	<b>30,546</b>	<b>29,667</b>	<b>30,186</b>	<b>34,203</b>	<b>34,314</b>
Deferred Assets	递延资产	-	-	-	-	-	-	-	-	-	-
<b>Total Assets</b>	<b>资产合计</b>	<b>47,081</b>	<b>39,970</b>	<b>36,612</b>	<b>36,108</b>	<b>34,603</b>	<b>35,257</b>	<b>34,285</b>	<b>36,450</b>	<b>41,861</b>	<b>49,381</b>
<b>&lt;Liabilities&gt;</b>											
<b>流动负债</b>											
<b>Current Liabilities</b>											
Trade Notes & Accounts Payable	应付票据·应付帐款	-	-	-	-	-	-	-	-	-	-
Short-Term Debt	短期借款	9,448	9,729	6,021	6,200	5,720	7,700	6,380	4,708	12,216	19,287
Current portion of bonds with subscription rights to shares	一年内偿还带认股权债券	-	-	-	-	-	-	-	-	-	-
Convertible Bond Due within One Year	半年内满期可转换公司债	-	-	-	-	-	-	-	-	-	-
Lease Obligations	租赁债务	2	-	-	-	-	-	-	-	-	-
Accrued Income Taxes	应交税费	9	16	17	25	45	17	54	4	18	24
Allowance for Directors' Bonuses	董事奖金准备金	-	49	76	71	87	81	17	96	96	-
Others	其他流动负债	55	235	42	79	30	56	234	163	1,241	184
<b>Total Current Liabilities</b>	<b>流动负债合计</b>	<b>9,516</b>	<b>10,029</b>	<b>6,158</b>	<b>6,377</b>	<b>5,883</b>	<b>7,856</b>	<b>6,686</b>	<b>4,973</b>	<b>13,573</b>	<b>19,498</b>
<b>非流动负债</b>											
<b>Long-Term Liabilities</b>											
Bonds With Subscription Rights to Shares NCL	带认股权债券	-	-	-	-	-	-	-	-	-	-
Convertible Bond	可转换债券	-	-	-	-	-	-	-	-	-	-
Long-Term Debt over One Year	长期借款	11,536	3,725	3,325	1,225	1,525	1,200	1,200	6,200	5,000	6,200
Lease Obligations	租赁债务	7	-	-	-	-	-	-	-	-	-
Allowance for Employee Retirement Benefits	退休准备金	-	-	-	-	-	-	-	-	-	-
Allowance for Operating Loss of Subsidiaries	关联公司损失准备金	5	195	-	-	-	-	-	-	-	-
Allowance for Director and Corporate Auditor Retirement Benefits	董事退职报酬准备金	369	378	382	402	444	483	-	-	-	-
Deposits on Contract	存入保证金	-	-	-	-	-	-	-	-	-	-
Deferred tax liabilities-non current	递延所得税负债(固定)	-	-	-	-	-	-	-	-	-	226
Asset retirement obligations	资产报废债务	47	47	48	48	48	48	48	39	39	39
Others	其他非流动负债	-	-	241	337	192	112	490	488	486	477
<b>Total Long-Term Liabilities</b>	<b>非流动负债合计</b>	<b>11,966</b>	<b>4,346</b>	<b>3,997</b>	<b>2,013</b>	<b>2,211</b>	<b>1,844</b>	<b>1,739</b>	<b>6,727</b>	<b>5,526</b>	<b>6,943</b>
<b>Total Liabilities</b>	<b>负债合计</b>	<b>21,482</b>	<b>14,376</b>	<b>10,156</b>	<b>8,390</b>	<b>8,094</b>	<b>9,701</b>	<b>8,426</b>	<b>11,701</b>	<b>19,099</b>	<b>26,442</b>
<b>&lt;Shareholders' Equity&gt;</b>											
<b>股东权益</b>											
Common stock	股本	-	-	-	-	-	-	-	-	-	-
Capital surplus	资本公积	-	-	-	-	-	-	-	-	-	-
Legal Reserve	盈余公积	-	-	-	-	-	-	-	-	-	-
Retained Earnings	未分配利润	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	其他有价证券估计评差额	-	-	-	-	-	-	-	-	-	-
Treasury Stock	库存股	-	-	-	-	-	-	-	-	-	-
<b>Total Shareholders' Equity</b>	<b>股东权益合计</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Liabilities &amp; Shareholders' Equity</b>	<b>负债及股东权益总计</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>&lt;Net Assets&gt;</b>											
<b>净资产</b>											
Common stock	股本	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012
Capital surplus	资本公积	9,744	9,744	9,744	9,776	9,776	9,776	9,774	9,769	9,758	9,752
Retained Earnings	盈余公积	4,425	4,907	5,028	6,292	5,917	5,935	6,724	5,687	4,742	4,413
Treasury Stock	库存股	▲ 62	▲ 62	▲ 62	▲ 26	▲ 422	▲ 1,028	▲ 998	▲ 964	▲ 1,793	▲ 1,760
Unrealized holding gain (loss) on securities	其他有价证券估计评差额	1,478	991	1,732	1,661	1,223	858	345	187	42	520
Gain and Loss on Deferred Hedges	递延套期保值损益	-	-	-	-	-	-	-	56	-	-
<b>Total Net Assets</b>	<b>净资产合计</b>	<b>25,598</b>	<b>25,594</b>	<b>26,455</b>	<b>27,717</b>	<b>26,508</b>	<b>25,555</b>	<b>25,859</b>	<b>24,749</b>	<b>22,762</b>	<b>22,938</b>
<b>Total Liabilities &amp; Net Assets</b>	<b>负债及纯资产总计</b>	<b>47,081</b>	<b>39,970</b>	<b>36,612</b>	<b>36,108</b>	<b>34,603</b>	<b>35,257</b>	<b>34,285</b>	<b>36,450</b>	<b>41,861</b>	<b>49,381</b>

# Non-Consolidated Statement of Income

个别损益表

(¥Million/百万円)

Fiscal Year	年度	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
<b>Net Sales</b>	销售收入	-	-	-	-	-	-	-	-	-	-
<b>Cost of Sales</b>	销售成本	-	-	-	-	-	-	-	-	-	-
<b>Operating revenue</b>	营业收入	2,337	2,758	2,702	3,040	3,064	2,930	2,369	1,961	2,811	3,160
<b>Operating expenses</b>	营业费用	596	504	545	525	475	431	396	283	475	510
<b>Gross Profit</b>	毛利	1,740	2,254	2,156	2,515	2,589	2,498	1,973	1,678	2,336	2,650
<b>Selling, General &amp; Administrative Expenses</b>	销售管理费用	1,307	1,591	1,752	1,632	1,689	1,687	1,699	1,863	1,969	1,938
<b>Operating Income</b>	营业利润	432	663	404	883	899	811	274	▲ 184	366	711
<b>&lt;Non-Operating Income&gt;</b>	<营业外收入>										
<b>Interest &amp; Dividend Income</b>	利息·股息收入	255	202	122	103	111	120	113	119	140	169
<b>Others</b>	其他	131	383	75	238	59	44	42	32	33	126
<b>Total Non-Operating Income</b>	营业外收入合计	386	585	198	341	170	164	156	152	174	297
<b>&lt;Non-Operating Expenses&gt;</b>	<营业外费用>										
<b>Interest Expenses</b>	利息·折价支出	189	129	69	39	37	39	41	46	68	101
<b>Others</b>	其他	1,229	36	208	19	42	36	20	142	12	12
<b>Total Non-Operating Expenses</b>	营业外费用合计	1,419	165	277	58	80	75	62	188	81	114
<b>Ordinary Income</b>	经常利润	▲ 599	1,083	326	1,166	990	900	368	▲ 221	460	894
<b>Extraordinary Income</b>	特别收入	90	5	195	594	-	-	1,666	-	193	193
<b>Extraordinary Expenses</b>	特别支出	580	224	171	-	707	-	-	36	685	95
<b>Net Income before Adjustment on Tax etc.</b>	利润总额	▲ 1,089	863	349	1,760	282	900	2,034	▲ 257	▲ 31	992
<b>Corporate Income Tax etc.</b>	所得税及居民税	-	-	-	-	-	-	-	-	-	-
<b>Corporate Income Tax etc.</b>	所得税、居民税及事业税	6	▲ 163	▲ 299	▲ 97	▲ 99	▲ 85	297	▲ 188	13	29
<b>Refund of Income Taxes for Prior periods</b>	前年度所得税等冲回额	-	-	-	-	-	-	-	-	-	-
<b>Adjustment on Income Tax etc.</b>	所得税费用	▲ 129	181	138	74	2	0	▲ 6	11	▲ 96	275
<b>Net Income</b>	净利润	▲ 965	845	509	1,783	379	984	1,744	▲ 81	52	688
<b>Additions to Property, Plant &amp; Equipment (¥Million)</b>	设备投资额(百万日元)	269	261	122	83	50	99	18	266	4,825	98
<b>Depreciation and Amortization (¥Million)</b>	折旧额(百万日元)	496	406	426	355	326	301	275	158	361	401
<b>Employees(Person)</b>	员工人数(人)	57	80	88	91	75	85	84	113	119	127
<b>Net Income per Share (¥)</b>	本期每股收益(¥)	▲ 37.22	32.58	19.65	68.72	14.60	38.93	69.42	▲ 3.23	2.11	28.43
<b>Net Assets per Share (¥)</b>	本期每股净资产(¥)	986.51	986.34	1,019.56	1,065.04	1,033.41	1,017.93	1,028.86	983.46	940.49	946.58
<b>Return on Equity (%)</b>	自有资本本期收益率(%)	-	3.30	1.96	6.58	1.40	3.78	6.78	-	0.22	3.01
<b>Shareholders' Equity Ratio (%)</b>	自有资本比率(%)	54.37	64.03	72.26	76.76	76.61	72.48	75.42	67.90	54.37	46.45
<b>Cash Dividends per Share (¥)</b>	每股股息(¥)	14	14	17	23	36	38	38	38	42	42
<b>Pay-out Ratio (%)</b>	股息支付率(%)	-	42.97	86.51	33.47	246.58	97.61	54.74	-	1,990.52	147.72
<b>Dividend Yield (%)</b>	股息收益率(%)	2.97	2.60	2.17	2.84	3.50	3.38	4.03	4.76	4.79	4.54
<b>Issued Share(Thousand)</b>	发行股份数(千股)	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080	26,080
<b>Stock Price</b>	股价(High 最高价)	547	674	835	1,095	1,194	1,366	1,176	991	955	950
<b>"</b>	(Low 最低价)	427	440	458	688	774	737	870	776	746	771
<b>"</b>	(Close 收盘价)	472	538	782	811	1,029	1,123	944	798	877	925

**Dividend Information**

**股息信息**

<b>Fiscal Year</b>	<b>年度</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
<b>Cash Dividends per Share (¥)</b>	每股股息 (\)	14	14	17	23	36	38	38	38	42	42
<b>Consolidated Pay-out Ratio (%)</b>	合并股息支付率 (%)	-	29.71	18.22	21.90	22.64	43.34	87.48	54.74	117.45	-
<b>Non-Consolidated Pay-out Ratio (%)</b>	个别股息支付率 (%)	-	42.97	86.51	33.47	246.58	97.61	54.74	-	1,990.52	147.72
<b>Dividend Yield (%)</b>	股息收益率 (%)	2.97	2.60	2.17	2.84	3.50	3.38	4.03	4.76	4.79	4.54