

Consolidated Balance Sheet

合并资产负债表

(¥Million/百万円)

Fiscal Year	年度	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<Assets>											
Current Assets											
Cash & Deposits	货币资金	4,113	3,711	3,352	4,006	3,478	5,366	6,300	6,851	4,746	6,264
Trade Notes & Accounts Receivable	应收票据·应收账款	17,931	20,254	21,524	17,574	17,463	20,147	22,313	21,846	20,812	20,668
Marketable Securities	有价証券	-	-	-	-	635	1,264	-	-	-	-
Inventories	存货	10,969	11,541	11,557	12,937	12,046	15,378	18,927	23,173	24,449	24,051
Deferred tax assets-current	递延所得税资产(流动)	-	-	-	-	-	-	-	-	-	-
Others	其他流动资产	1,876	2,130	1,818	2,054	2,017	2,186	2,353	1,860	2,249	2,491
Less : Allowance for Doubtful Accounts	坏账准备	▲ 108	▲ 121	▲ 101	▲ 91	▲ 75	▲ 105	▲ 103	▲ 143	▲ 116	▲ 105
Total Current Assets	流动资产合计	34,782	37,515	38,151	36,482	35,567	44,237	49,791	53,588	52,143	53,371
Fixed Assets											
Tangible Fixed Assets	固定资产	22,811	22,068	22,037	23,115	22,450	23,401	27,118	28,498	32,383	33,783
Intangible Fixed Assets	无形资产	931	942	788	739	558	712	5,227	4,985	4,690	4,389
Consolidation Adjust Account	合并差价	-	-	-	-	-	-	-	-	-	-
Investments & Others	投资等	8,046	8,651	10,482	9,732	9,573	9,596	9,656	10,692	10,028	10,238
Deferred tax assets-non current	递延所得税资产(固定)	566	463	1,414	1,328	1,243	968	658	616	503	259
Assets for retirement benefits	退休金关系资产	-	-	-	-	-	-	-	213	297	845
Less : Allowance for Doubtful Accounts	坏账准备	▲ 3	▲ 3	▲ 2	▲ 2	▲ 2	▲ 12	▲ 13	▲ 11	▲ 1	▲ 1
Total Fixed Assets	非流动资产合计	32,352	32,122	34,718	34,912	33,822	34,667	42,647	44,995	47,901	49,515
Deferred Assets	递延资产	-	-	-	-	-	-	-	-	-	-
Consolidation Adjust Account	合并调整差价	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustments	外币报表折算差额	-	-	-	-	-	-	-	-	-	-
Total Assets	资产合计	67,134	69,637	72,870	71,395	69,390	78,905	92,439	98,583	100,044	102,886
<Liabilities & Shareholders' Equity>											
Current Liabilities											
Trade Notes & Accounts Payable	应付票据·应付账款	8,348	8,833	9,019	8,863	8,081	10,585	10,292	10,725	10,980	9,326
Short-Term Debt	短期借款	5,392	13,527	15,037	13,712	9,060	8,037	25,449	31,247	28,466	21,888
Current portion of bonds with subscription rights to shares	一年内偿还带认股权债券	-	-	-	-	-	-	-	-	-	-
Convertible Bond Due within One Year	一年内到期可转换公司债	-	-	-	-	-	-	-	-	-	-
Lease Obligations	租赁债务	83	74	73	72	71	46	412	401	360	417
Accrued Income Taxes	应交税费	463	428	674	494	309	375	255	340	197	433
Deferred tax liabilities-current	递延所得税负债	-	-	-	-	-	-	-	-	-	-
Allowance for Directors' Bonuses	董事奖金准备金	76	71	87	81	17	96	96	-	96	82
Others	其他流动负债	3,191	3,301	3,636	3,344	3,362	4,007	5,151	4,973	5,776	8,813
Total Current Liabilities	流动负债合计	17,555	26,236	28,528	26,567	20,902	23,149	41,656	47,690	45,878	40,960
Long-Term Liabilities											
Bonds With Subscription Rights To Shares NCL	带认股权债券	-	-	-	-	-	-	-	-	-	-
Convertible Bond	可转换债券	-	-	-	-	-	-	-	-	-	-
Long-Term Debt over One Year	长期借款	10,484	2,357	2,393	3,251	7,727	12,661	6,185	6,200	11,743	15,887
Lease Obligations	租赁债务	1,099	1,039	952	870	819	758	1,620	1,521	1,993	2,234
Deposits on Contract	存入保证金	741	736	684	582	555	528	500	489	480	441
Deferred tax liabilities-non current	递延所得税负债(固定)	1,721	1,464	844	625	809	859	1,020	1,141	1,273	1,307
Allowance for Employee Retirement Benefits	退休准备金	-	-	-	-	-	-	-	-	-	-
Allowance for Director and Corporate Auditor Retirement Benefits	董事退职报酬准备金	404	404	447	487	4	4	14	16	18	21
Asset retirement obligations	资产报废债务	48	48	48	48	48	39	39	39	53	53
Liability for retirement benefits	退休金关系负债	1,028	1,004	954	996	392	242	89	119	98	11
Consolidation Adjust Account	合并差价	-	-	-	-	-	-	-	-	-	-
Negative Goodwill	负商誉	-	-	-	-	-	-	-	-	-	-
Others	其他非流动负债	238	247	206	219	688	556	491	484	492	462
Total Long-Term Liabilities	非流动负债合计	15,766	7,302	6,530	7,081	11,045	15,650	9,961	10,012	16,154	20,419
Total Liabilities	负债合计	33,321	33,539	35,059	33,649	31,948	38,800	51,618	57,702	62,033	61,380
Minority Shareholders' Interests	少数股东权益	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustment	外币报表折算差额	-	-	-	-	-	-	-	-	-	-
<Shareholders' Equity>											
Common stock											
Capital surplus	资本公积	-	-	-	-	-	-	-	-	-	-
Legal Reserve	盈余公积	-	-	-	-	-	-	-	-	-	-
Retained Earnings	未分配利润	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	其他有价証券评估差额	-	-	-	-	-	-	-	-	-	-
Foreign Currency Translation Adjustment	外币报表折算差额	-	-	-	-	-	-	-	-	-	-
Treasury Stock	库存股	-	-	-	-	-	-	-	-	-	-
Total Shareholders' Equity	股东权益合计	-	-	-	-	-	-	-	-	-	-
Total Liabilities & Minority Shareholders' Interests & Shareholders' Equity	负债及股东权益总计	-	-	-	-	-	-	-	-	-	-
<Net Assets>											
Common stock											
Capital surplus	资本公积	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012	10,012
Retained Earnings	未分配利润	9,743	9,767	9,767	9,767	9,765	9,758	9,748	9,743	8,608	8,608
Treasury Stock	库存股	11,366	13,573	16,949	18,200	18,337	19,128	19,015	16,836	16,561	17,887
Unrealized holding gain (loss) on securities	其他有价証券评估差额	▲ 82	▲ 26	▲ 422	▲ 1,028	▲ 998	▲ 964	▲ 1,793	▲ 1,760	▲ 1,727	▲ 1,690
Foreign Currency Translation Adjustment	外币报表折算差额	-	-	-	-	-	-	-	-	-	-
Total Shareholders' Equity	股东权益合计	31,060	▲ 26	36,308	36,953	37,117	37,936	36,983	34,832	33,456	34,818
Accumulated Other Comprehensive Income	其他全面收益累计额	-	-	-	-	-	-	-	-	-	-
Unrealized holding gain (loss) on securities	其他有价証券评估差额	1,735	1,679	1,234	871	355	191	51	546	116	313
Gain and Loss on Deferred Hedges	递延套期保值损益	-	-	-	-	-	56	-	-	-	-
Foreign Currency Translation Adjustment	外币报表折算差额	▲ 971	▲ 1,109	▲ 2,019	▲ 2,439	▲ 2,720	▲ 1,287	150	1,892	3,871	5,484
Remeasurements Of Defined Benefit Plans Net Of Tax	退休金关系负债调整净额	▲ 175	▲ 173	▲ 166	▲ 250	▲ 186	▲ 156	▲ 83	▲ 54	▲ 111	183
Total Accumulated Other Comprehensive Income	有价証券评估差额合计	587	395	▲ 951	▲ 1,818	▲ 2,551	▲ 1,195	118	2,385	3,875	5,981
Minority Shareholders' Interests	少数股东权益	2,164	2,374	2,454	2,610	2,875	3,363	3,717	3,663	677	706
Total Net Assets	净资产合计	33,813	36,097	37,811	37,745	37,441	40,104	40,820	40,881	38,010	41,506
Total Liabilities & Net Assets	负债及净资产总计	67,134	69,637	72,870	71,395	69,390	78,905	92,439	98,583	100,044	102,886